SIXT SE

BERENBERG AND GOLDMAN SACHS GERMAN CORPORATE CONFERENCE

MUNICH, 22 SEPTEMBER 2026

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TODAY'S PRESENTER

ALEXANDER SIXT

CO-CEO

DR. FRANZ WEINBERGER

CFO

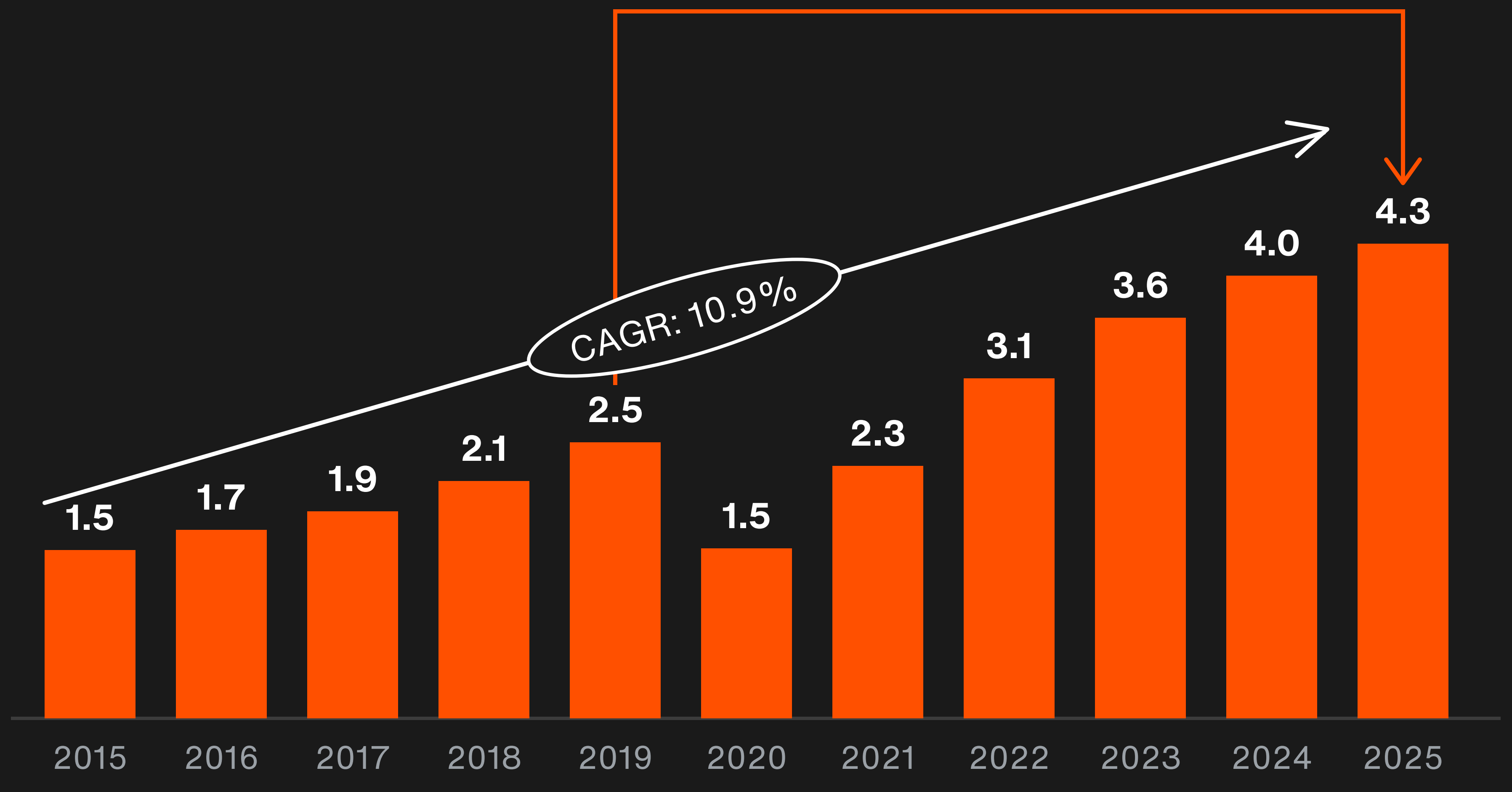
SIXT: PREMIUM MOBILITY PROVIDER SINCE 1912 WITH €4.28 BN GROUP REVENUE 2025 (+72 % VS. 2019) – FOUR PRODUCTS ON ONE PLATFORM IN 100+ COUNTRIES

GROUP REVENUE 2025 – FOURTH CONSECUTIVE RECORD YEAR

€4.28bn

+72%

+€1.8bn since 2019



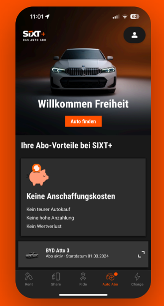
SIXT ONE MOBILITY PLATFORM

one app · one login · one wallet

1m active app users / month

80% reservations online / mobile

550+ tech specialists



rent
Core, available in >100 countries

Premium car rental, days to weeks

SIXT+
Subscription +89% 2021–25

Car subscription from one month

van & truck
+38% 2021–25

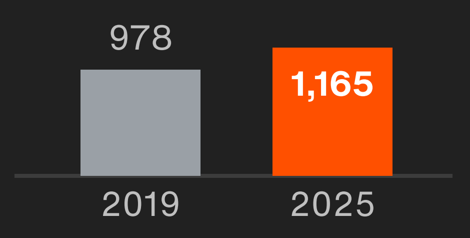
Vans and trucks up to 16 t

ride · share
Metropolitan megatrend

Chauffeur service and car sharing

Germany
€1.17bn

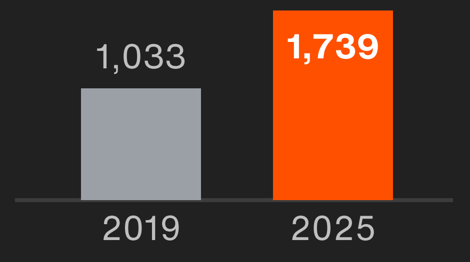
VS. 2019 ▲ +19%



Market €2.7bn · share 37.7% · No. 1

Europe excl. GER
€1.74bn

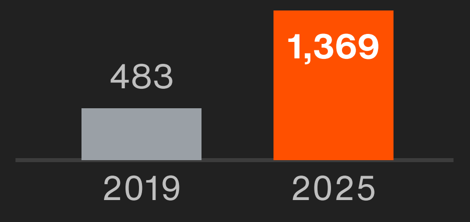
VS. 2019 ▲ +68%



Market €11.3bn · share 13.5% · No. 2 in Western Europe

North America
€1.37bn

VS. 2019 ▲ +183%



Market €35.6bn · share 3.5% · No. 4

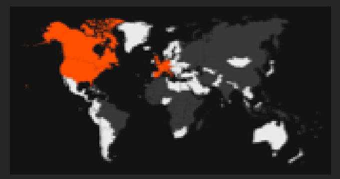
Revenue 2015–2019 excluding “Leasing” (Business Unit sold 15 July 2020), all years comparable; excl. non-recurring effect of ~EUR 198 m from sale of 50% DriveNow stake in Q1 2018.

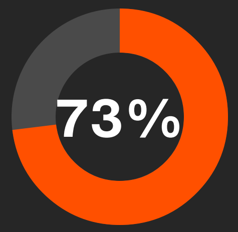
Sources: Sixt SE Annual Report 2025 market sizes/shares Euromonitor Passport 2025 (retail value RSP; Sixt Market Intelligence 01/2026).

REVENUE 2015–2025 UP FROM €1.5BN TO €4.3BN (×2.8) – DRIVEN BY INTERNATIONALISATION, RETAIL CUSTOMERS AND NEW PRODUCTS

WHAT DROVE REVENUE – THREE STRATEGIC DECISIONS*

1 · INTERNATIONALISATION

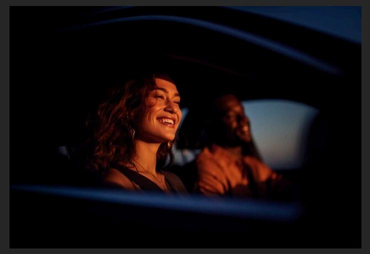


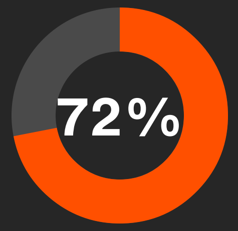


INTERNATIONAL
GERMANY
+12pp

North America	+183%
Europe excl. GER	+68%

2 · FOCUS ON RETAIL CUSTOMERS





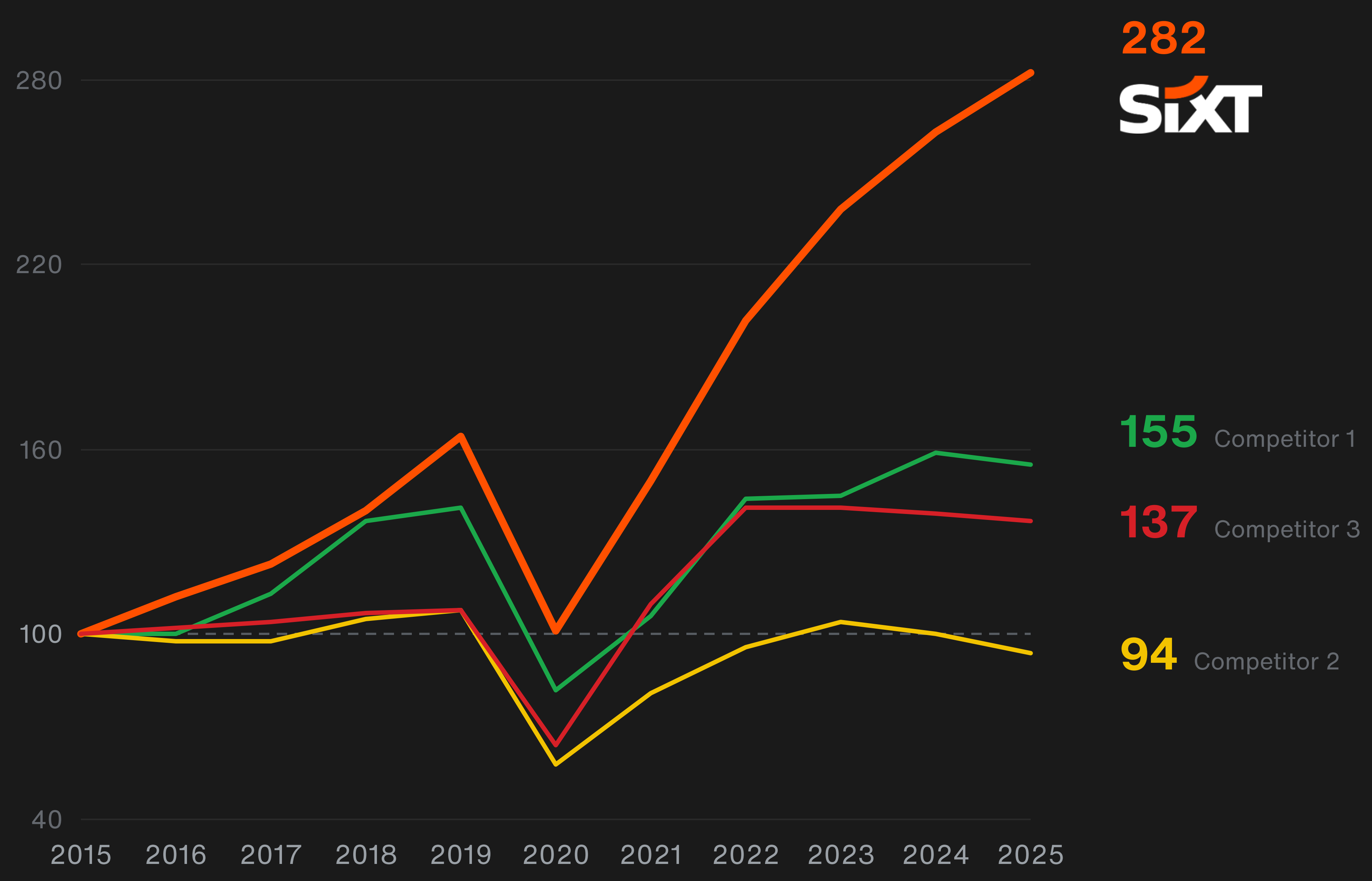
RETAIL
CORPORATE
+9 pp

Revenue per vehicle	+31%
Active customers (after COVID)	+74%

3 · NEW PRODUCTS

SIXT+	van & truck	ride
+89% index (2021 = 100)	+38% index (2021 = 100)	5m+ drivers, 4,000+ partners, 46 countries

REVENUE INDEX 2015 = 100 – SIXT VS. COMPETITORS



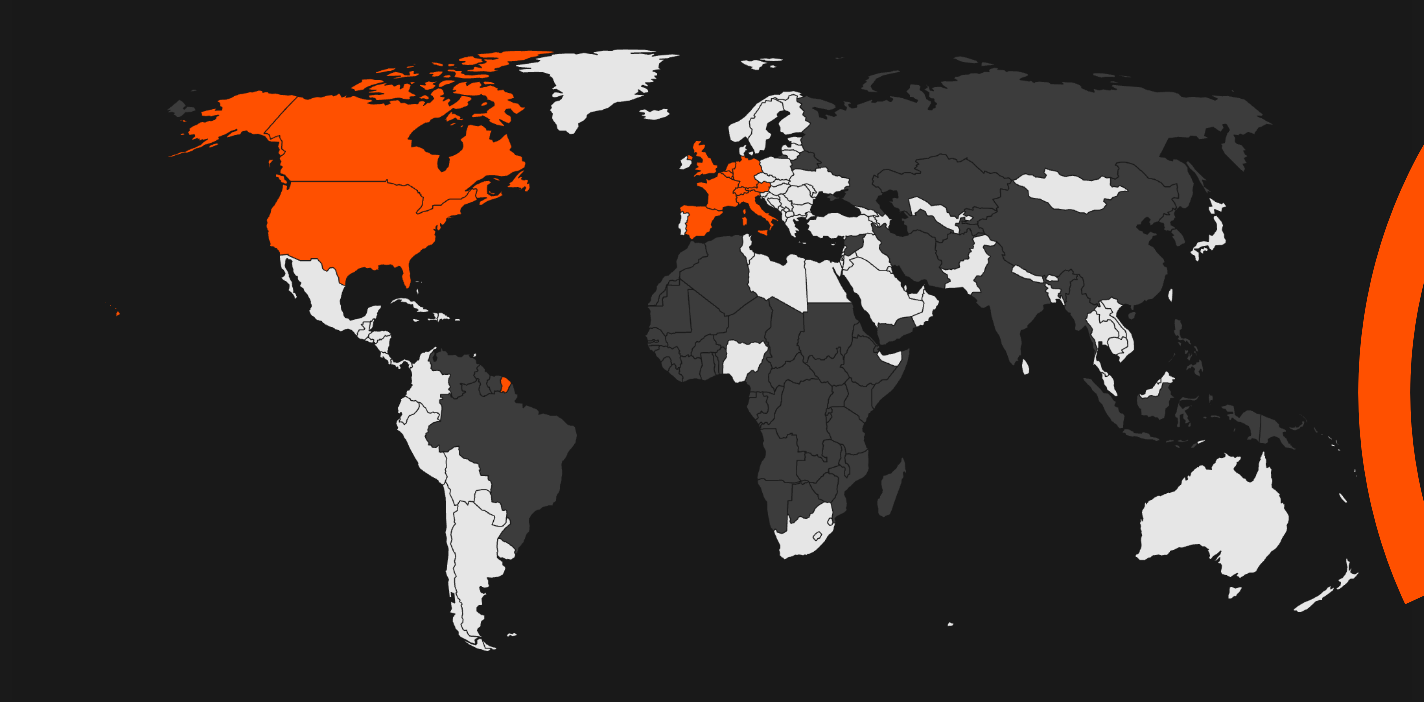
* Change vs. 2019; shares in percentage points (pp). SIXT+ / van & truck indexed 2021 = 100.

Sources: Sixt SE 2015–2025; competitor annual reports / 10-K (Revenue indexed to 2015 = 100, each company in its own reporting currency (SIXT, Europcar: EUR; Hertz, Avis Budget: USD); no translation into a common currency.)

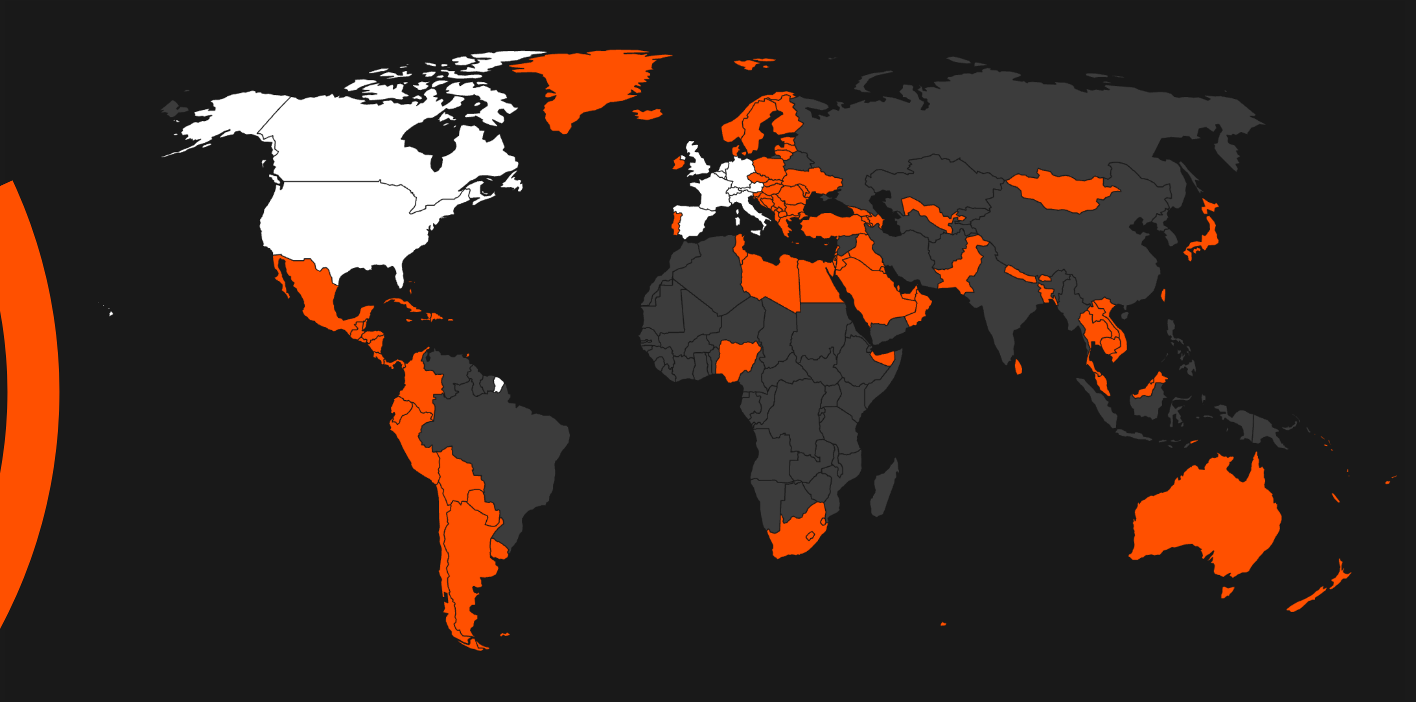
NETWORK EFFECT FUELING SIXT GROUP REVENUE DUE TO OUTBOUND AND INBOUND BUSINESSES

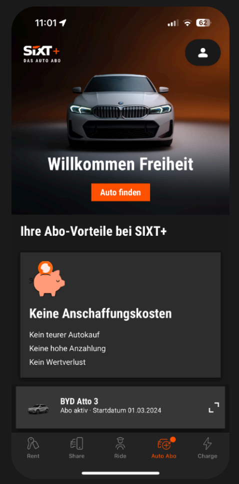
NETWORK EFFECTS

GROWTH IN 13 CORPORATE COUNTRIES

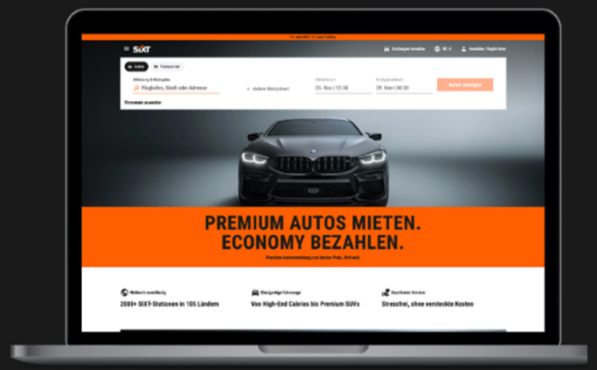


GROWTH IN >100 FRANCHISE COUNTRIES





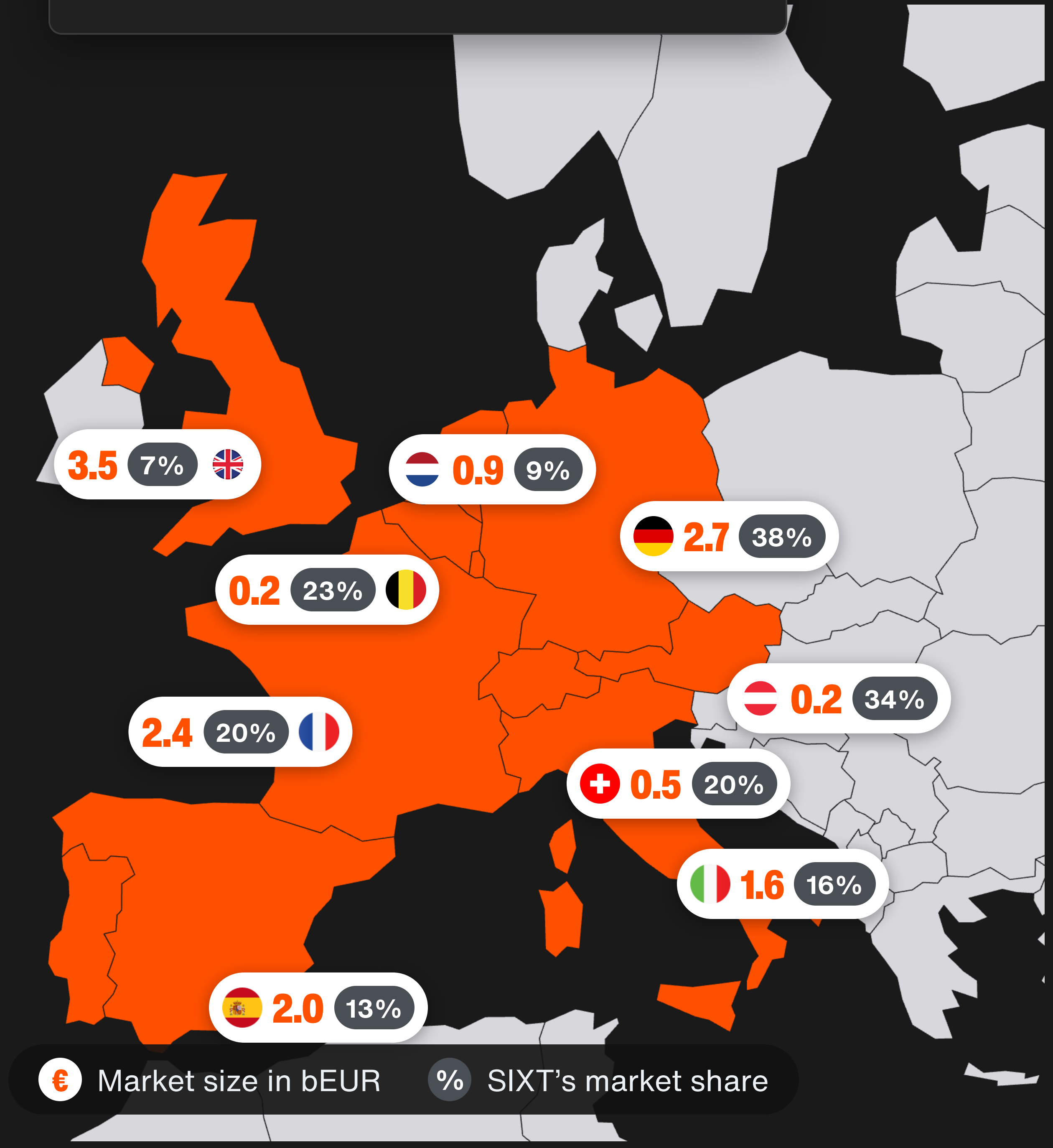
ONE PLATFORM



MARKET OPPORTUNITIES
EUROPE AND NORTH AMERICA

SIXT EUROPE WITH STRONG PERFORMANCE 2025 AND LOTS OF GROWTH POTENTIAL AHEAD

European Corporate countries incl. GER[1] **14** 18%



SIXT MARKET SHARE EUROPE[1]

[schematic]

SIXT REVENUE GROWTH

[2025 vs. 2024]

EUROPE[2] **+12.6%**

GERMANY **+2.8%**

SIXT BRANCH OPENINGS

[Europe incl. Germany]

+48 in 2025

EXPECTED MARKET GROWTH EUROPE[3]

[2025-2030 CAGR]

+3.9% CAGR

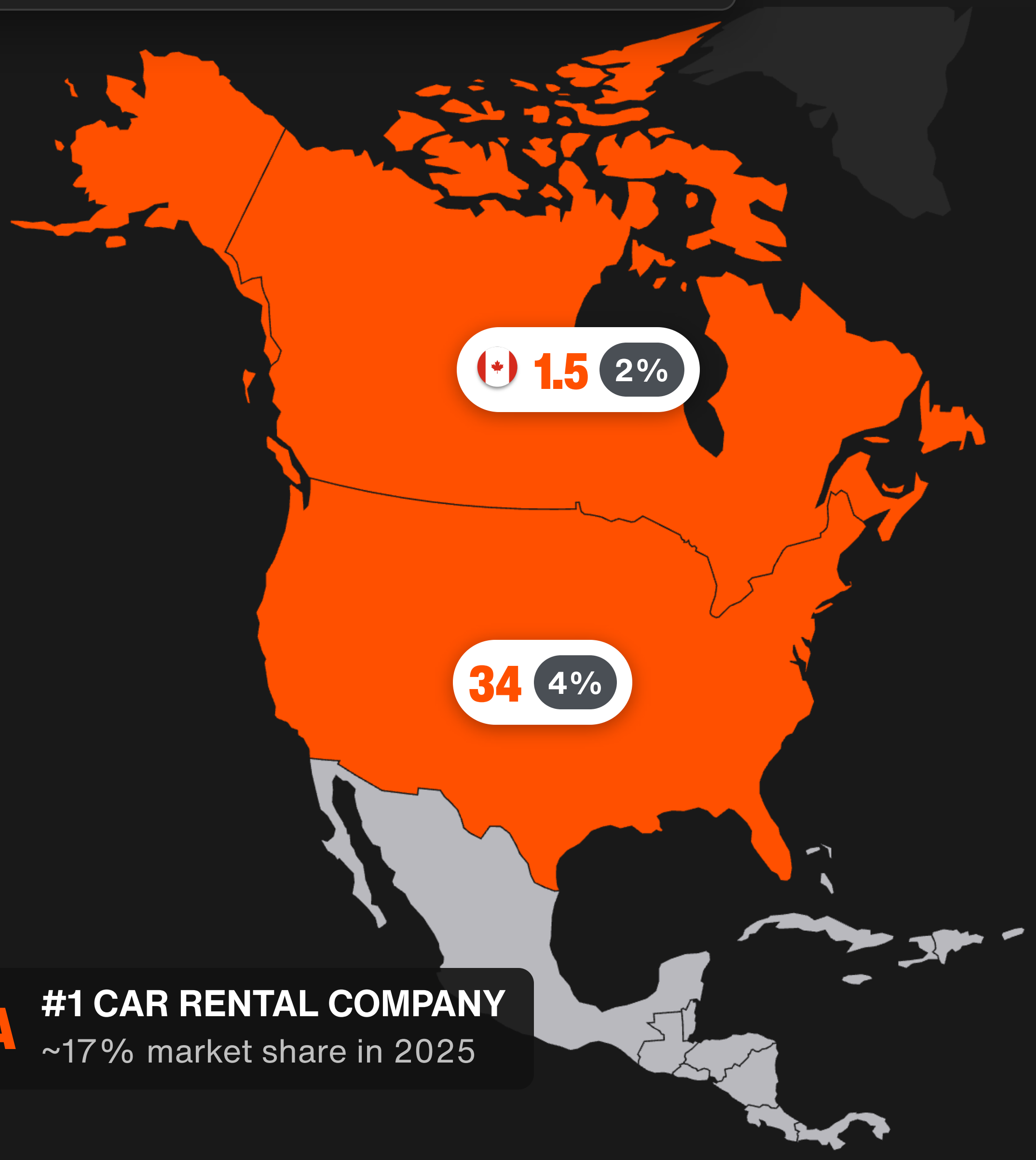
[1]Euromonitor.

[2]SIXT reporting segment Europe.

[3]Statista Car Rentals (Germany, France, Italy, Spain, Austria, Switzerland, Netherlands, Belgium, Luxembourg, United Kingdom).

SIXT IS CONTINUOUSLY EXPANDING ITS MARKET PRESENCE IN NORTH AMERICA WITH ENORMOUS GROWTH POTENTIAL

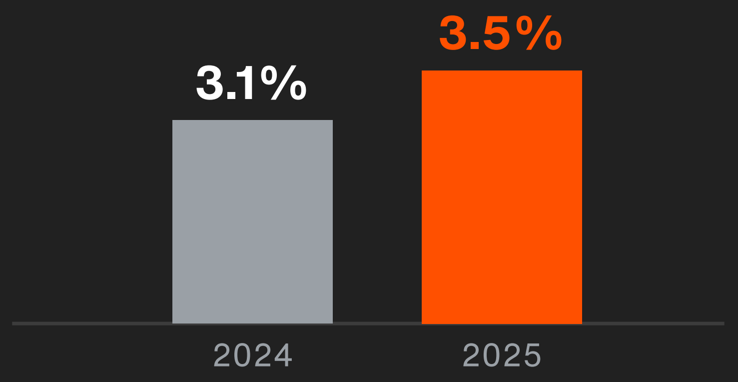
North American Corporate countries[1] **36** 3.5%



MIA **#1 CAR RENTAL COMPANY**
~17% market share in 2025

€ Market size in EUR bn | % SIXT market share

SIXT MARKET SHARE NORTH AMERICA[1]
[%]



SIXT REVENUE GROWTH
[2025 vs. 2024]

+4.1%

+9.0% FX adjusted

EXPECTED MARKET GROWTH[2]
[2025-2030 CAGR]

+3.9% CAGR

2025-2030

BRANCH OPENINGS

+23 in 2025

AWARDS & PARTNERSHIPS

American Airlines AAdvantage — Featured rental-car partner of American Airlines' AAdvantage® program

DELTA — Launched SIXT's first U.S. airline partnership.

USA TODAY — Named #1 Rental Car Company in America in 10Best Readers' Choice Awards.

GfK Growth from Knowledge — Increased Brand awareness to 28%[3]

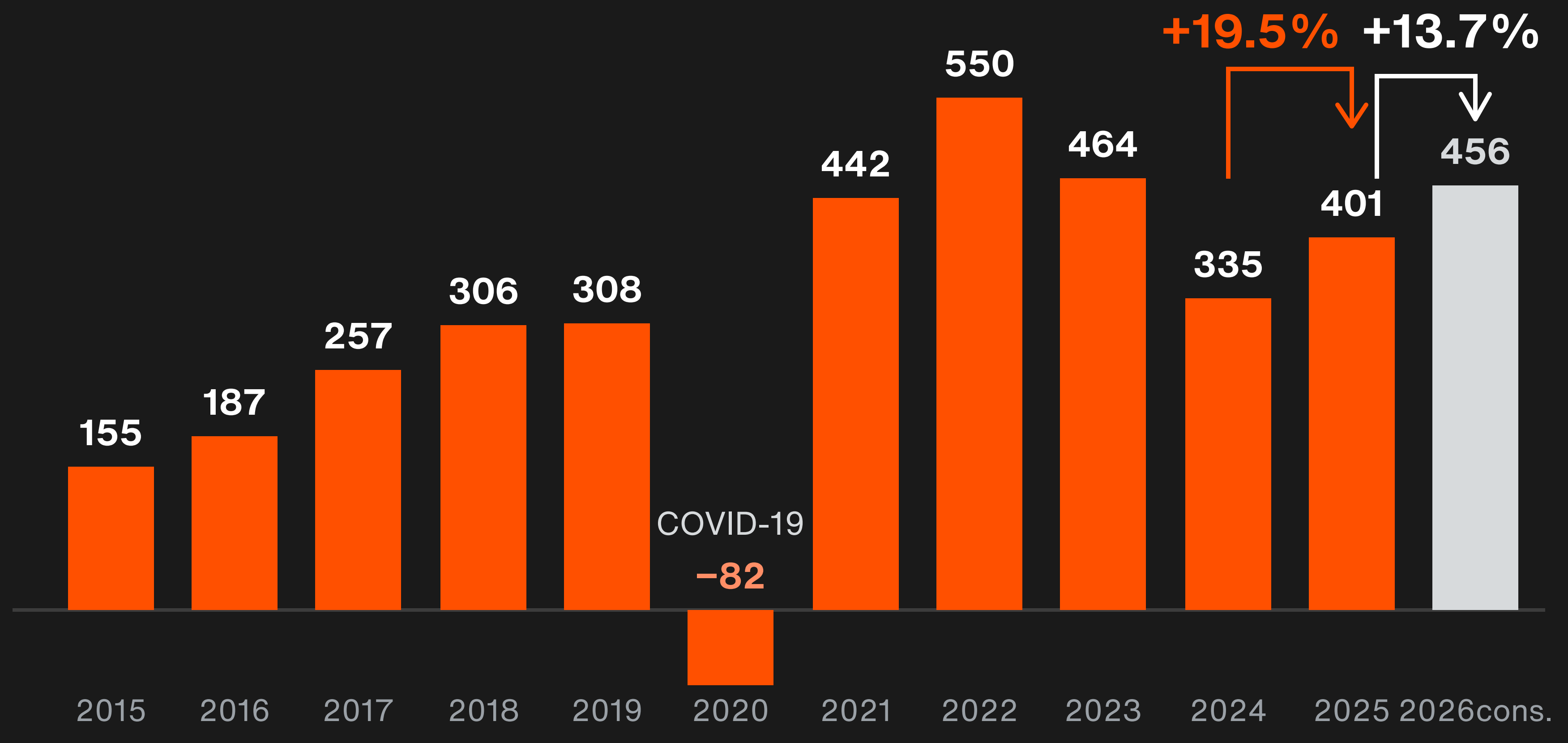
[1]Euromonitor.
[2]Statista Car Rentals – United States, Canada.
[3]GfK Brand Tracking Report Q3 2025.

EBT 2015–2025: €3.3BN CUMULATIVE, 11.3% ON AVERAGE
LONG-TERM POSITIVE. BACK ABOVE PRE-COVID EBT WITHIN A YEAR.

EARNING BEFORE TAXES (EBT) (€M)*

11.3%

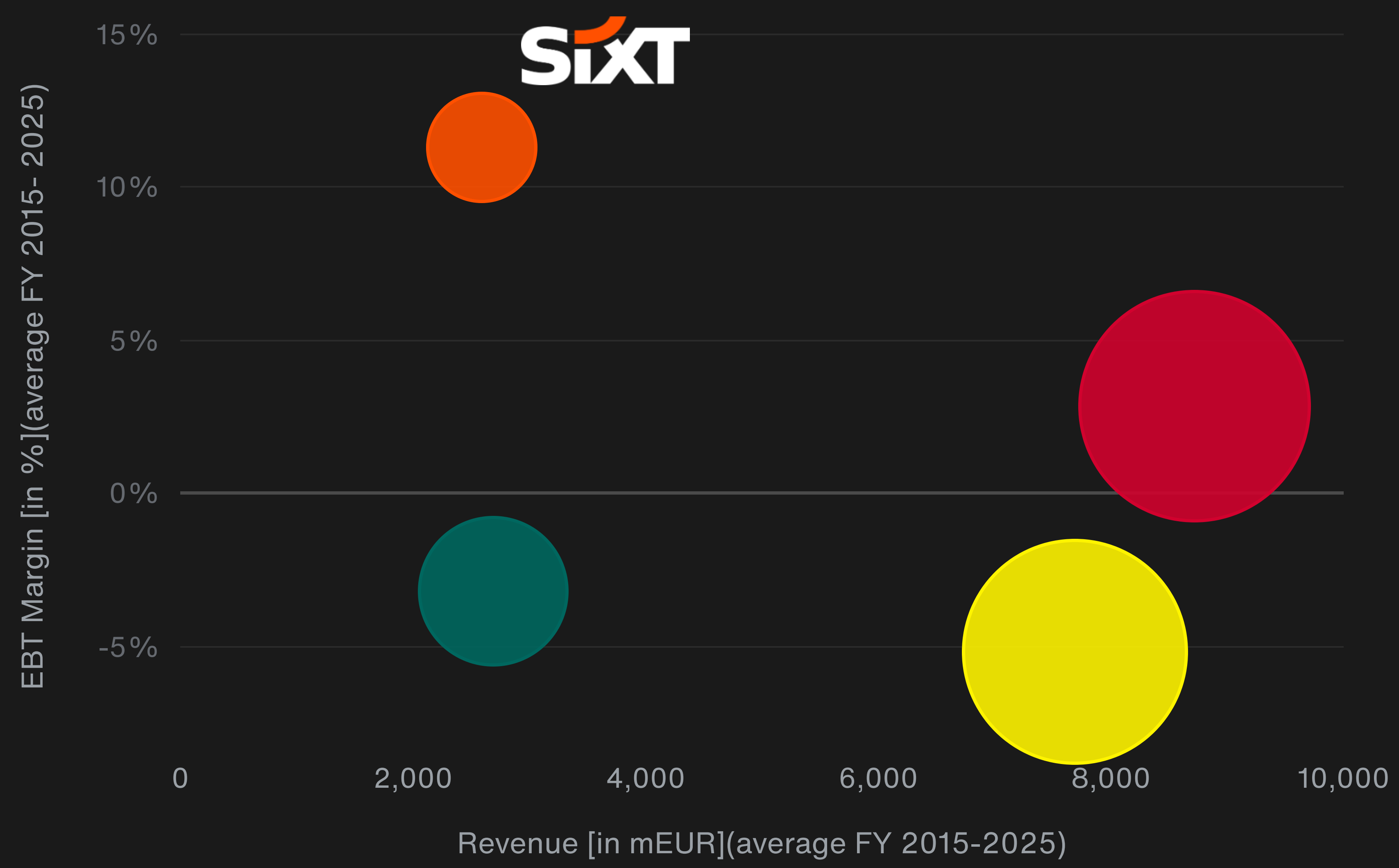
Average EBT margin 2015–2025



EBT margin	10.2%	10.9%	13.8%	14.3%*	12.4%	−5.3%	19.4%	17.9%	12.8%	8.4%	9.4%	~10%

OVERVIEW MAJOR PLAYERS IN GLOBAL CAR RENTAL MARKET

Bubble: Average Fleet Size FY 2015-2025

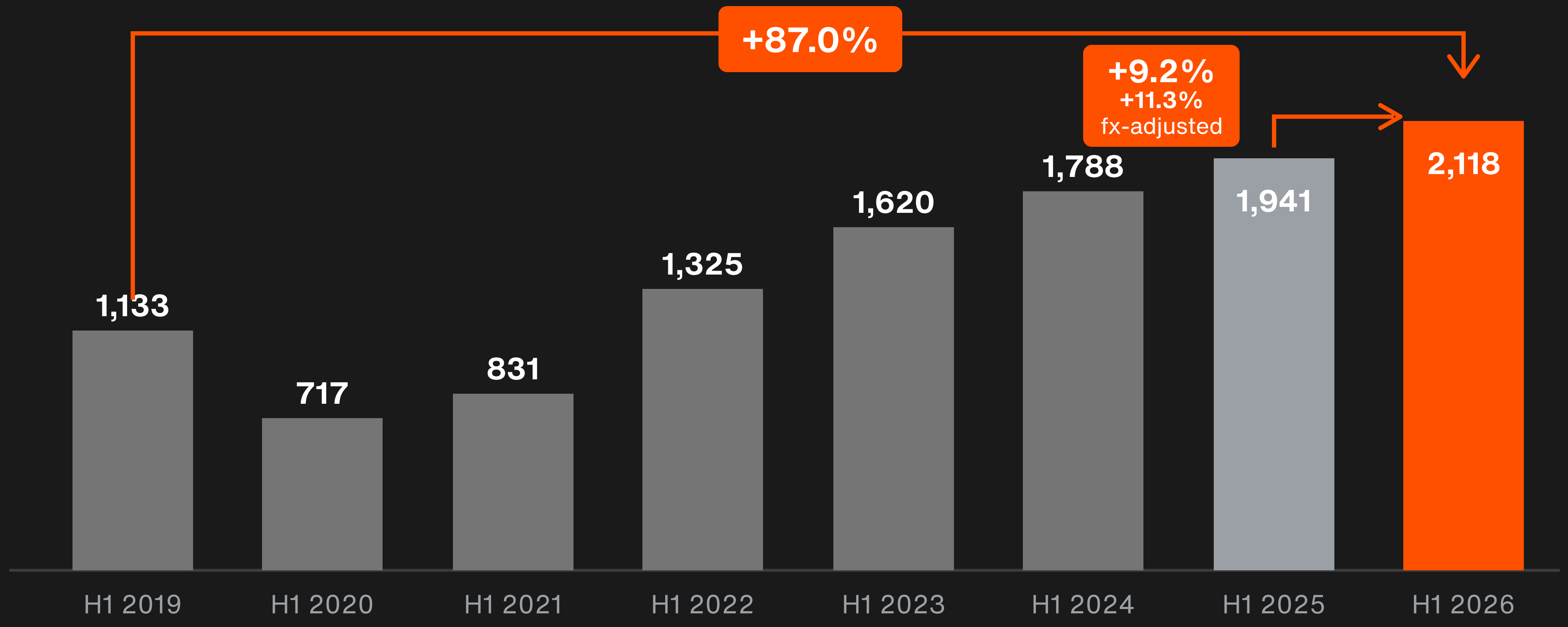


* EBT 2015–2019 excluding "Leasing" (Business Unit sold 15 July 2020), all years comparable; excl. non-recurring effect of ~EUR 198 m from sale of 50% DriveNow stake in Q1 2018. · 2026e FC Bloomberg Consensus; published guidance: EBT margin ~10%.

Sources: Sixt SE AR 2015–2025; competitor annual reports / 10-K (Competitor 1–3, coding in Appendix B).

OPERATIONAL PERFORMANCE H1: STRONG REVENUE MOMENTUM ACROSS ALL SEGMENTS DRIVES EBT, SERVED WITH PREMIUM FLEET

REVENUE [EUR M]



GERMANY

+10.3% vs. H1/25

H1 2026: EUR 592 M

EUROPE

+14.2% vs. H1/25

H1 2026: EUR 860 M

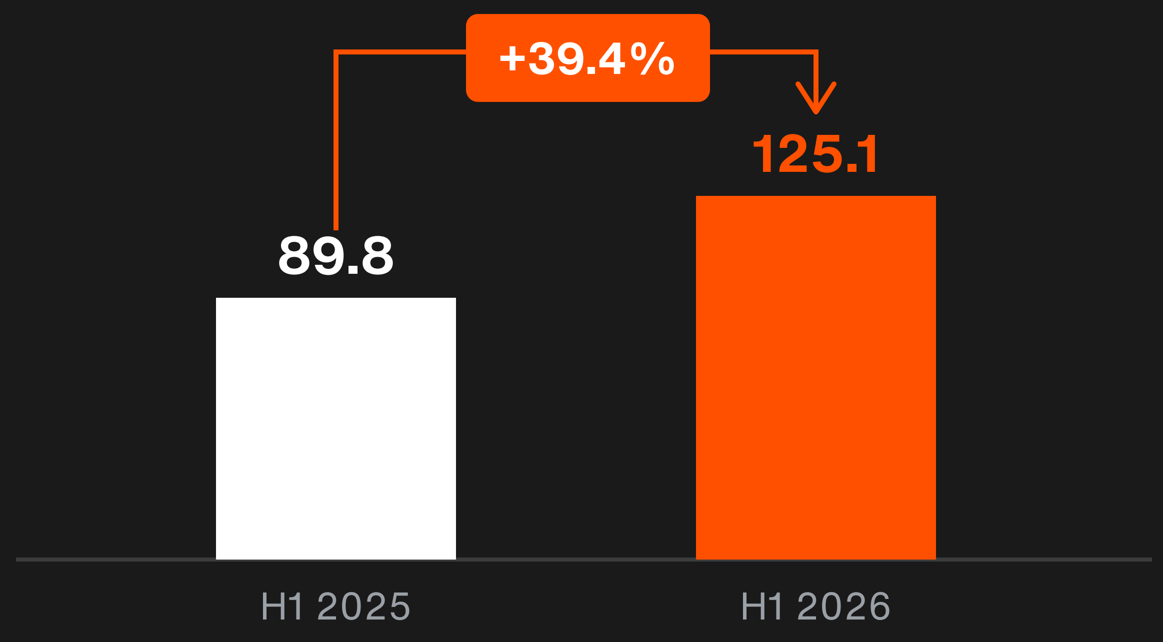
NORTH AMERICA

+2.3% vs. H1/25

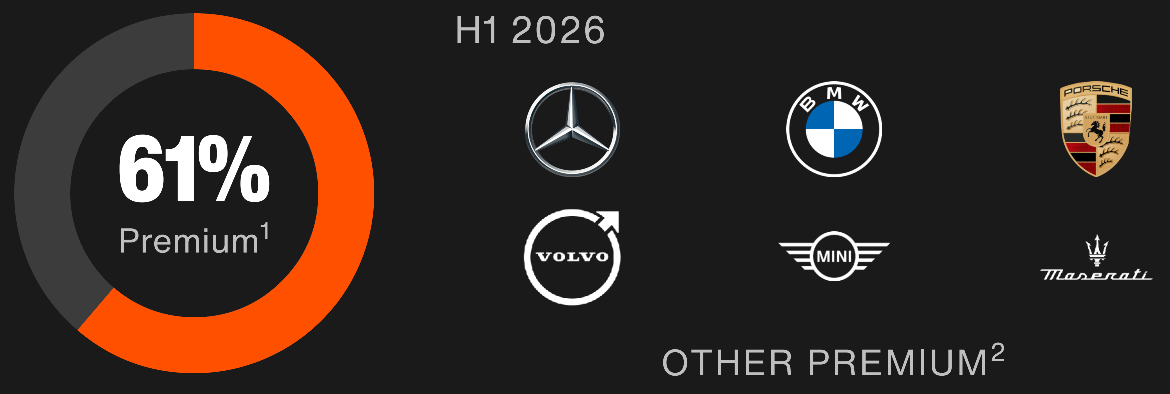
+8.3% FX-adjusted

H1 2026: EUR 666 M

EBT H1 [EUR M]



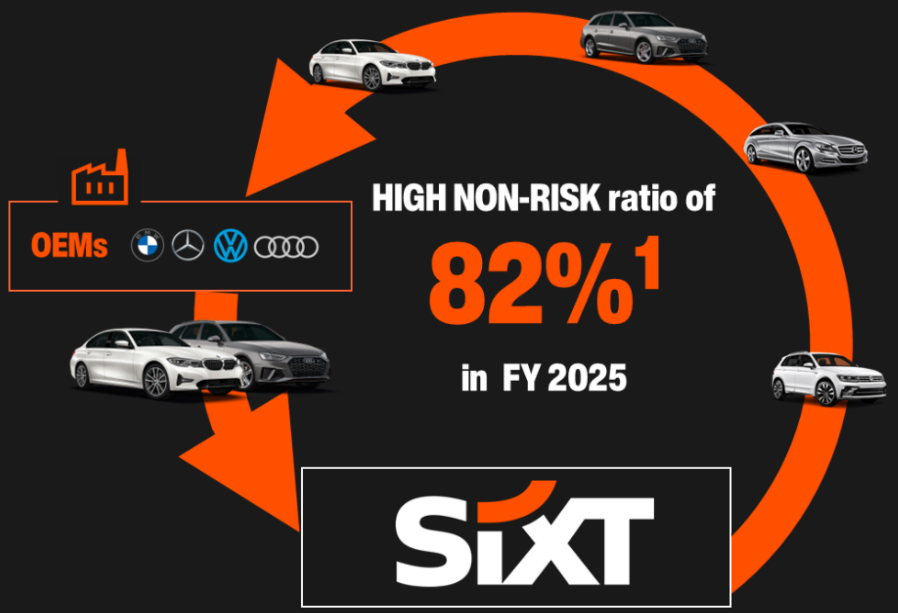
PREMIUM VEHICLE SHARE [H1 2026 / %]



[1]Based on value share of infleeted vehicles in H1 2026.

[2]Other includes brands with smaller volumes: Jaguar, Cadillac, Infinity, Lexus, Lincoln, Bentley, Genesis, Land Rover, Lucid, Lamborghini, Rivian, Alfa Romeo, Aston Martin.

SIXT'S HIGH LEVEL OF RESILIENCE IS ANOTHER KEY DRIVER FOR SUSTAINABLE PROFITABILITY



RISK RESILIENT FLEET PURCHASE

COST VARIABILITY

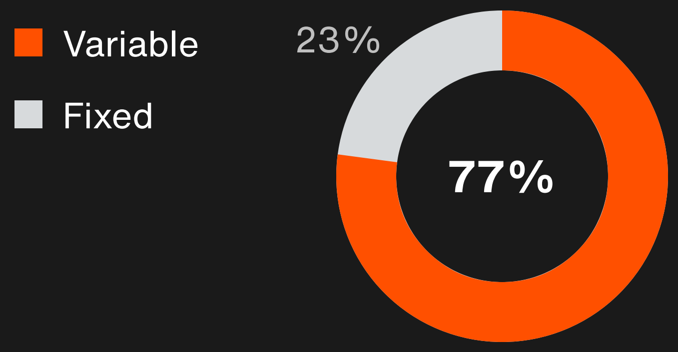
>70% of our cost base is variable as we can extend or shorten holding periods for part of our fleet

AROUND 6-9 MONTHS AVERAGE HOLDING PERIOD

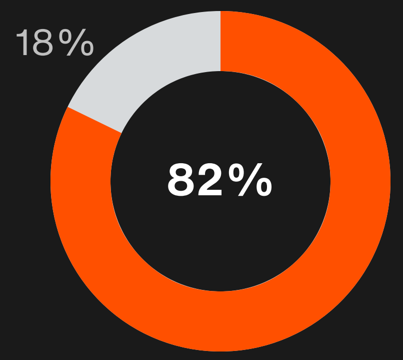
-XY month

+XY month

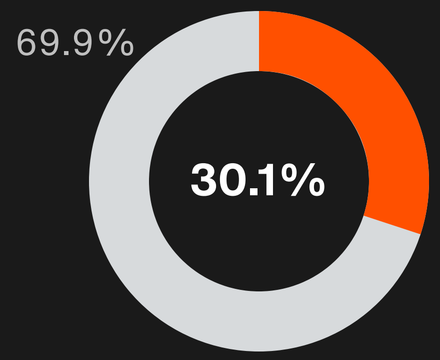
COST BASE 2025 [%]



STRONG BALANCE SHEET



Non-risk ratio[1]

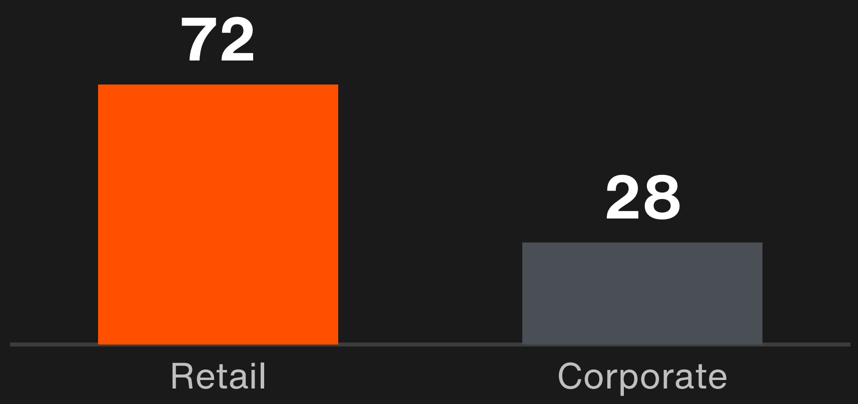


Equity ratio

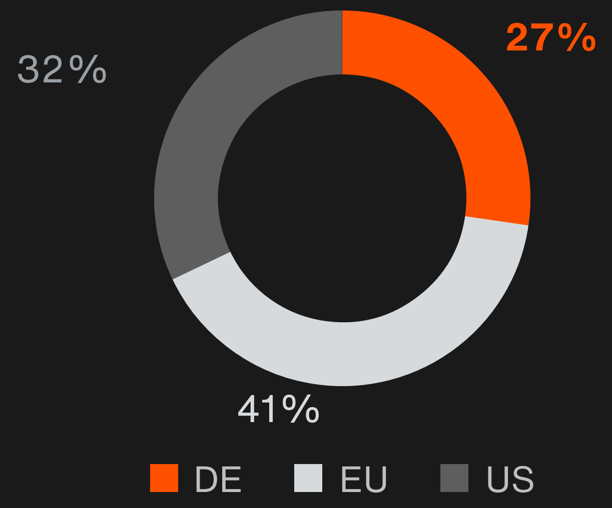
Net Financial Debt used for fleet assets

DIVERSIFIED BUSINESS

CUSTOMER MIX 2025 [%]



REVENUE SEGMENTS 2025 [%]



[1]Share of vehicles (incl. Van & Truck, excl. URG,GAP,DVR; infleeted in 2025) covered by buyback or leasing agreements including operating leases (company data).

SIXT BUSINESS MODEL IS DESIGNED TO ACHIEVE STRONG GROWTH VIA PREMIUM STRATEGY LEADING TO HIGHER MARGINS RESULTING IN STRONG PROFITABILITY

PREMIUM BRAND

SIXT brand as a bold and iconic brand that both consumers and SIXT colleagues love.

BRAND VALUE[1]

USD 3.1 BN

BRAND AWARENESS[2]

93% Germany

73% France

59% Spain

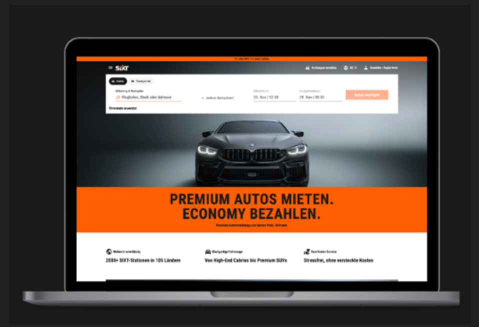
54% UK

27% US **+19pts** since Nov ‘22

PREMIUM STRATEGY

SIXT stands out with its premium strategy regarding fleet, services and technology.

OTHER PREMIUM[4]



HIGH CUSTOMER SATISFACTION

#1 and **#2**

in NPS in SIXT’s core markets[3]

HIGHER MARGINS PER VEHICLE

Higher margin per vehicle due to premium approach.

AI AUTOMATED PRICING SYSTEM

Increasing degree of automation in our pricing systems substantially

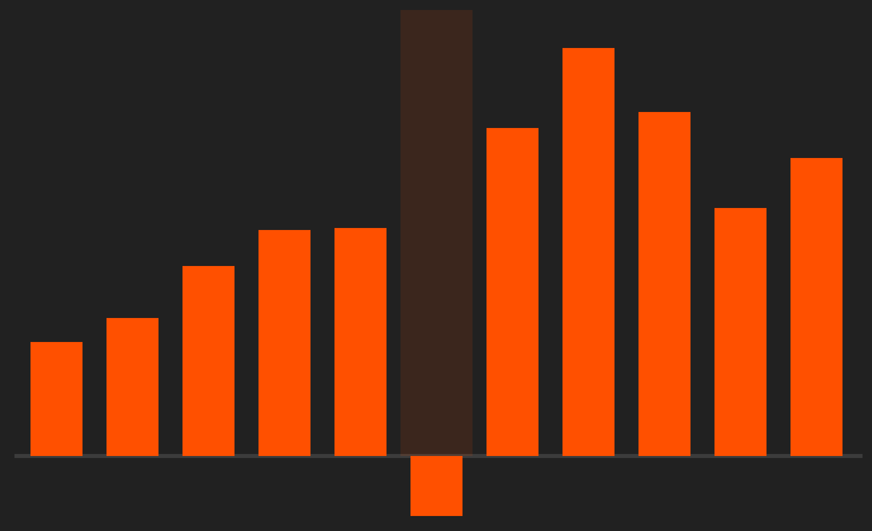
„We don’t want to be the largest mobility player on the planet, but the most profitable one.“

ERICH SIXT
Chairman of the Supervisory Board

…LEADING TO HIGH INVESTMENT CAPACITY FOR SCALABLE & PROFITABLE GROWTH

HISTORICAL EBT [FIGURES IN MILLION EUR]

DEVELOPMENT 2015 – 2025



[1]BrandFinance, Automotive Industry 2026, https://brandirectory.com/reports/automotive-industry/2026; [2]Aided brand awareness; GfK Brand Tracker 2025; target group nationally representative aged 18-69 Tracking; [3]GfK Brand Tracking, 6-month average, Sixt NPS rank (country of residence, 12/2025): US, GER, FR, IT, ES, UK; [4]Other includes brands with smaller volumes: Jaguar, Cadillac, Infiniti, Lexus, Lincoln, Bentley, Genesis, Land Rover, Lucid, Lamborghini, Rivian, Alfa Romeo, Aston Martin.

CURRENT TRADING & OUTLOOK

2026 GUIDANCE CONFIRMED: FURTHER TOPLINE GROWTH WITH SUSTAINED PROFITABILITY

REVENUE

EUR 4.45-4.60 BN

(2025: EUR 4.3 bn)

EBT-MARGIN

~10%

(2025: 9.4%)

Risks

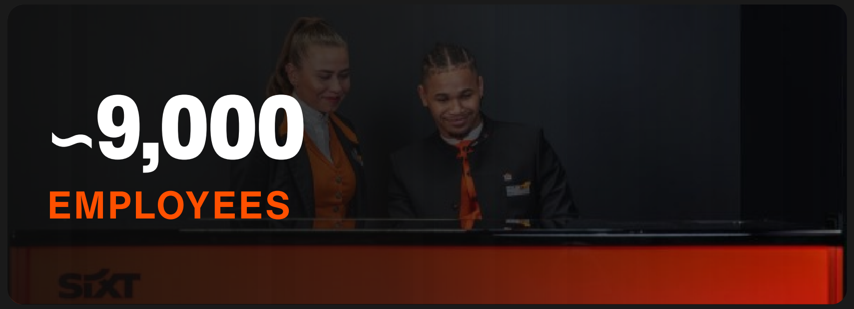
- Continued political and economic uncertainties with impacts on oil prices and supply of jet fuel
- Inflation putting pressure on travel budgets and interest rates
- Residual value headwinds
- Weak consumer sentiment in the US

Opportunities

- Strong summer travel business in Europe
- Economic recovery (esp. in Europe)
- Strongly increasing consumer sentiment & tourism in the US
- Favorable residual value development in the US

EQUITY STORY
WHY INVEST IN SIXT?

WE HAVE WHAT IT TAKES



1 PLATFORM **7 PRODUCTS**

WHY TO INVEST IN SIXT

- **GLOBAL MEGA BRAND** SIXT established a strong brand with high brand awareness and brand value by using a bold marketing approach.
- **PREMIUM MOBILITY PLATFORM** SIXT has a scalable, variable & diversified business model with a wide range of integrated mobility products.
- **PROFITABLE GROWTH STRATEGY** SIXT is the stock listed player with the highest average EBT margin over a decade in the sector with continued market share gains in the US, the world‘s largest car rental market, but also in Europe.
- **EFFICIENCY FROM DIGITALISATION** SIXT has a competitive and state-of-the-art-inhouse-developed IT platform functioning as enabler for efficiency and future growth.
- **RESPONSIBLE ENTREPRENEURSHIP** SIXT is a holistically responsible company taking care of its customers and people alike offering a new sustainable form of individual mobility.
- **FINANCIAL INDEPENDENCE & PERFORMANCE** SIXT has a high level of resilience, confirmed by investment grade rating from S&P.

[1] BrandFinance, Automotive Industry 2026, https://brandirectory.com/reports/automotive-industry/2026.

[2] Based on H1 2026 value share of BMW (incl. MINI), Audi, Mercedes-Benz, Porsche, Volvo, Maserati, Jaguar, Cadillac, Infiniti, Lexus, Lincoln, Bentley, Genesis, Land Rover, Lucid, Lamborghini, Rivian, Alfa Romeo, Aston Martin.

[3] including franchise.

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